

Appendix B: Financial performance for period ended 30 September 2025

**STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSES
FOR THE 3 MONTHS ENDED 30 SEPTEMBER 2025**

Actual	Actual	Budget			Budget (per	
			Variance	Variance	Forecast	SPE)
Sept 24 YTD	Sept 25 YTD	Sept 25 YTD	YTD	YTD	Year-end	Year-end
\$000	\$000	\$000	\$000	%	\$000	\$000
Revenue						
1910 Crown revenue	1,910	1,910	-	0%	7,641	7,641
58 Other revenue	58	103	(45)	-44%	296	296
30 Interest income	10	8	2	25%	33	30
1,998 Total income	1,978	2,021	(43)		7,970	7,967
Expenditure						
38 Promotion	23	15	8	53%	73	66
0 Audit fees	-	-	-	0%	55	55
27 Depreciation and amortisation	22	24	(2)	-8%	94	96
141 Rental expense	140	139	1	1%	546	545
364 Operating expenses	300	353	(53)	-15%	1,369	1,290
1500 Staff expenses	1,650	1,700	(50)	-3%	6,633	6,572
2,070 Total expenditure	2,135	2,231	(96)		8,770	8,624
(72) Surplus/(Deficit)	(157)	(210)	53		(800)	(657)
- Other comprehensive revenue and expenses	-	-				
(72) Total comprehensive revenue and expenses	(157)	(210)	53		(800)	(657)

STATEMENT OF FINANCIAL POSITION
AS AT 30 SEPTEMBER 2025

	Actual	Budget	Variance	Forecast	Budget (per SPE)
	Sept 25 YTD \$000	Sept 25 YTD \$000	YTD \$000	Year-end \$000	Year-end \$000
Public Equity					
General funds	2,028	1,842	186	1388	1,411
Total public equity	2,028	1,842	186	1,388	1,411
Current assets					
Cash and cash equivalents	2,315	1,964	351	1459	1,473
Receivables	42	24	18	31	28
Prepayments	137	115	22	125	125
Total current assets	2,494	2,103	391	1,615	1,626
Non-current assets					
Property, plant and equipment	115	136	(21)	111	124
Intangible assets	3	3	-	12	12
Total non-current assets	118	139	(21)	123	136
Total assets	2,612	2,242	370	1,738	1,762
Current liabilities					
Payables	190	150	40	124	125
Employee entitlements	394	250	144	210	210
Total current liabilities	584	400	184	334	335
Non-current liabilities					
Lease incentive - non current	-	-	-	16	16
Total non-current liabilities	-	-	-	16	16
Total liabilities	584	400	184	350	351
Net assets	2,028	1,842	186	1,388	1,411

STATEMENT OF CASH FLOWS
FOR THE 3 MONTHS ENDED 30 SEPTEMBER 2025

	Actual	Budget	Forecast	Budget (per SPE)
	Sept 25 YTD \$000	Sept 25 YTD \$000	Year-end \$000	Year-end \$000
CASH FLOWS FROM OPERATING ACTIVITIES				
Cash was provided from:				
Receipts from the Crown	1,910	1,910	7,641	7,641
Receipts from other revenue	58	104	296	296
Interest received	10	8	33	30
	1,978	2,022	7,970	7,967
Cash was applied to:				
Payment to suppliers	481	525	2,098	1,976
Payment to employees	1,473	1,670	6,639	6,582
Net Goods and services tax	(23)	(41)	(34)	(37)
	1,931	2,154	8,703	8,521
Net cash flows from operating activities	47	(132)	(733)	(554)
CASH FLOWS FROM INVESTING ACTIVITIES				
Cash was applied to:				
Purchase of property, plant and equipment and intangibles	3	11	79	80
Cash provided from:				
Sale of property, plant and equipment and intangibles	-	-	-	-
Net cash flows from investing activities	(3)	(11)	(79)	(80)
Net increase/(decrease) in cash held	44	(143)	(812)	(634)
Plus opening cash	2,271	2,107	2,271	2,107
Closing cash balance	2,315	1,964	1,459	1,473
Cash at bank	2,315	1,964	1,459	1,473

Appendix C: Performance against Statements of Service Performance - Year to Date

Function 1: Strategy and Insights

Measure	Achieved 2025/2026	Expectation as at 30/09/2025 (as per SPE)
Conduct 2 assessments a year to gauge the privacy maturity or attitudes of agencies or individuals.	On track	2

Function 2: Communications and Education

Measure	Achieved 2025/2026	Expectation as at 30/09/2025 (as per SPE)
Education module completions as a percentage of education module registrations in the year.	77%	75%
Respond to all enquiries within 5 working days.	65%	95%
Content improvements made to digital service channels.	Tracking ahead of plan. 1,268 tasks of a total 1,549 have been completed	Achieved

Function 3: Compliance and Enforcement

Measure	Achieved 2025/2026	Expectation as at 30/09/2025 (as per SPE)
Notified privacy breaches that are likely to cause serious harm, are followed up with the notifying agency within 10 working days of receipt.	96%	85%
The percentage of externally reviewed compliance investigations that are rated as 3.5 out of 5 or better for quality.	Measured at year end	85%
Incoming compliance issues are risk assessed to determinate the appropriate response activity.	92%	90%

Function 4: Policy and Advocacy

Measure	Achieved 2025/2026	Expectation as at 30/09/2025 (as per SPE)
The percentage of externally reviewed policy files that are rated as 3.5 out of 5 or better for quality.	Measured at year end	85%
Undertake 2 projects relevant to setting privacy standards, expectations or guidance in the privacy system.	On track	Achieved
All externally reviewed policy files appropriately incorporate Treaty and Te Ao Māori analysis as necessary.	Measured at year end	85%

Function 5:
Investigations and Dispute Resolution

Measure	Achieved 2025/2026	Expectation as at 30/09/2025 (as per SPE)
The percentage of notified complaints files closed by settlement between the parties.	53%	50%
The percentage of externally reviewed complaints investigations that are rated as 3.5 out of 5 or better for quality.	Measured at year end	85%
The percentage of complaints closed during the year that were less than 6 months old at closure.	85%	85%