Appendix B: Financial performance for period ended 31 March 2026

STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSES
FOR THE 9 MONTHS ENDED 31 March 2026

Actual		Actual	Budget	Variance	Variance	Forecast	Budget (per SPE)
Mar 25 YTD		Mar 26 YTD	Mar 26 YTD	YTD	YTD	Year-end	Year-end
$000		$000	$000	$000	%	$000	$000
	Revenue						
5730	Crown revenue	5,731	5,731	-	0%	7,641	7,641
116	Other revenue	132	251	(119)	-47%	324	296
67	Interest income	20	23	(3)	-13%	28	30
5,913	**Total income**	**5,883**	**6,005**	**(122)**		**7,993**	**7,967**
	Expenditure						
63	Promotion	55	45	10	22%	75	66
0	Audit fees	-	-	-	0%	55	55
76	Depreciation and amortisation	65	72	(7)	-10%	89	96
419	Rental expense	411	411	-	0%	545	545
1032	Operating expenses	932	969	(37)	-4%	1,357	1,290
4405	Staff expenses	5,011	4,979	32	1%	6,627	6,572
5,995	**Total expenditure**	**6,474**	**6,476**	**(2)**		**8,748**	**8,624**
(82)	**Surplus/(Deficit)**	**(591)**	**(471)**	**(120)**		**(755)**	**(657)**
-	Other comprehensive revenue and expenses	-	-				
(82)	**Total comprehensive revenue and expenses**	**(591)**	**(471)**	**(120)**		**(755)**	**(657)**

STATEMENT OF FINANCIAL POSITION
AS AT 31 March 2026

	Actual	Budget	Variance	Forecast	Budget (per SPE)
	Mar 26 YTD	Mar 26 YTD	YTD	Year-end	Year-end
	$000	$000	$000	$000	$000
Public Equity					
General funds	1,595	1,582	13	1,434	1,411
Total public equity	**1,595**	**1,582**	**13**	**1,434**	**1,411**
Current assets					
Cash and cash equivalents	1,925	1,669	256	1,504	1,473
Receivables	45	20	25	28	28
Prepayments	82	85	(3)	125	125
Total current assets	**2,052**	**1,774**	**278**	**1,657**	**1,626**
Non-current assets					
Property, plant and equipment	98	127	(29)	126	124
Intangible assets	3	3	-	3	12
Total non-current assets	**101**	**130**	**(29)**	**129**	**136**
Total assets	**2,153**	**1,904**	**249**	**1,786**	**1,762**
Current liabilities					
Payables	113	125	(12)	126	125
Employee entitlements	427	180	247	210	210
Total current liabilities	**540**	**305**	**235**	**336**	**335**
Non-current liabilities					
Lease incentive - non current	18	17	1	16	16
Total non-current liabilities	**18**	**17**	**1**	**16**	**16**
Total liabilities	**558**	**322**	**236**	**352**	**351**
Net assets	**1,595**	**1,582**	**13**	**1,434**	**1,411**

STATEMENT OF CASH FLOWS
FOR THE 9 MONTHS ENDED 31 March 2026

	Actual	Budget	Forecast	Budget (per SPE)
	Mar 26 YTD	**Mar 26 YTD**	**Year-end**	**Year-end**
	$000	$000	$000	$000
CASH FLOWS FROM OPERATING ACTIVITIES				
Cash was provided from:				
Receipts from the Crown	5,731	5,731	7,641	7,641
Receipts from other revenue	132	251	324	296
Interest received	20	23	28	30
	5,883	**6,005**	**7,993**	**7,967**
Cash was applied to:				
Payment to suppliers	1,419	1,420	2,081	1,976
Payment to employees	4,801	5,019	6,634	6,582
Net Goods and services tax	(19)	(45)	(35)	(37)
	6,201	**6,394**	**8,680**	**8,521**
Net cash flows from operating activities	**(318)**	**(389)**	**(687)**	**(554)**
CASH FLOWS FROM INVESTING ACTIVITIES				
Cash was applied to:				
Purchase of property, plant and equipment and intangibles	28	49	80	80
Cash provided from:				
Sale of property, plant and equipment and intangibles	-	-		-
Net cash flows from investing activities	**(28)**	**(49)**	**(80)**	**(80)**
Net increase/(decrease) in cash held	(346)	(438)	(767)	(634)
Plus opening cash	2,271	2,107	2,271	2,107
Closing cash balance	1,925	1,669	1,504	1,473
Cash at bank	**1,925**	**1,669**	**1,504**	**1,473**

Appendix C: Performance against Statements of Service Performance - Year to Date

Function 1:
Strategy and Insights

Measure	Achieved 2025/2026	Expectation as at 31/03/2026 (as per SPE)
Conduct 2 assessments a year to gauge the privacy maturity or attitudes of agencies or individuals.	On track	2

Function 2:
Communications and Education

Measure	Achieved 2025/2026	Expectation as at 31/03/2026 (as per SPE)
Education module completions as a percentage of education module registrations in the year.	80%	75%
Respond to all enquiries within 5 working days.	67%	95%
Content improvements made to digital service channels.	Tracking ahead of plan. 1,511 tasks of a total 1,549 have been completed	Achieved

Function 3:
Compliance and Enforcement

Measure	Achieved 2025/2026	Expectation as at 31/03/2026 (as per SPE)
Notified privacy breaches that are likely to cause serious harm, are followed up with the notifying agency within 10 working days of receipt.	98%	85%
The percentage of externally reviewed compliance investigations that are rated as 3.5 out of 5 or better for quality.	Measured at year end	85%
Incoming compliance issues are risk assessed to determinate the appropriate response activity.	99%	90%

Function 4:
Policy and Advocacy

Measure	Achieved 2025/2026	Expectation as at 31/03/2026 (as per SPE)
The percentage of externally reviewed policy files that are rated as 3.5 out of 5 or better for quality.	Measured at year end	85%
Undertake 2 projects relevant to setting privacy standards, expectations or guidance in the privacy system.	On track	Achieved
All externally reviewed policy files appropriately incorporate Treaty and Te Ao Māori analysis as necessary.	Measured at year end	85%

Function 5:
Investigations and Dispute Resolution

Measure	Achieved 2025/2026	Expectation as at 31/03/2026 (as per SPE)
The percentage of notified complaints files closed by settlement between the parties.	48%	50%
The percentage of externally reviewed complaints investigations that are rated as 3.5 out of 5 or better for quality.	Measured at year end	85%
The percentage of complaints closed during the year that were less than 6 months old at closure.	86%	85%